



Policy Name: Communication and Support to the Board

Number: EL-8

Policy Type: Executive Limitations

Date Approved: November 21, 2006

Date Revised:

The President shall not permit the board to be uninformed or unsupported in its work.

Further, without limiting the scope of the above statement by the following list, the President shall not:

1. Allow the Board to be without adequate information to support informed Board choices, including relevant environmental scanning data, a representative range of staff and external points of view, significant issues or changes within the external environment which may have a bearing on any existing Board policies, along with alternative choices and their respective implications.
2. Neglect to submit the monitoring data required by the Board (see policy on Monitoring Executive Performance) in a timely, accurate and understandable fashion, including explicit CEO interpretations of the Board policies being monitored and evidence of compliance.
3. Let the board be unaware of any actual or anticipated non-compliance with any Ends or Executive Limitations policy, regardless of the Board's monitoring schedule.
4. Let the Board be unaware of any incidental information it requires, including anticipated media coverage, changes in executive personnel, threatened or pending lawsuits, and material or publicly visible external and internal changes or events.
 - 4.1. Let the Board be unaware of the progress of collective agreement negotiations.
5. Allow the Board to be unaware that, in the President's opinion, the Board is not in compliance with its own policies on Governance Process and Board-President Relationship, particularly in the case of board behaviour that is detrimental to the work relationship between the Board and the President.
6. Present information in an untimely manner, in unnecessarily complex or lengthy form, or in a form that does not clearly differentiate among monitoring, decision preparation, and general incidental or other information.
7. Allow the Board to be without a workable mechanism for official board, officer or board committee communications.
8. Deal with the Board in a way that favours or privileges certain board members over others, except when (a) fulfilling individual requests for information or (b) responding to officers or committees duly charged by the Board.
9. Neglect to supply for the consent agenda all items delegated to the President, yet required by law, regulation or contract to be board-approved, along with the applicable monitoring information.
10. Allow the Board to be without reasonable administrative support for board activities.